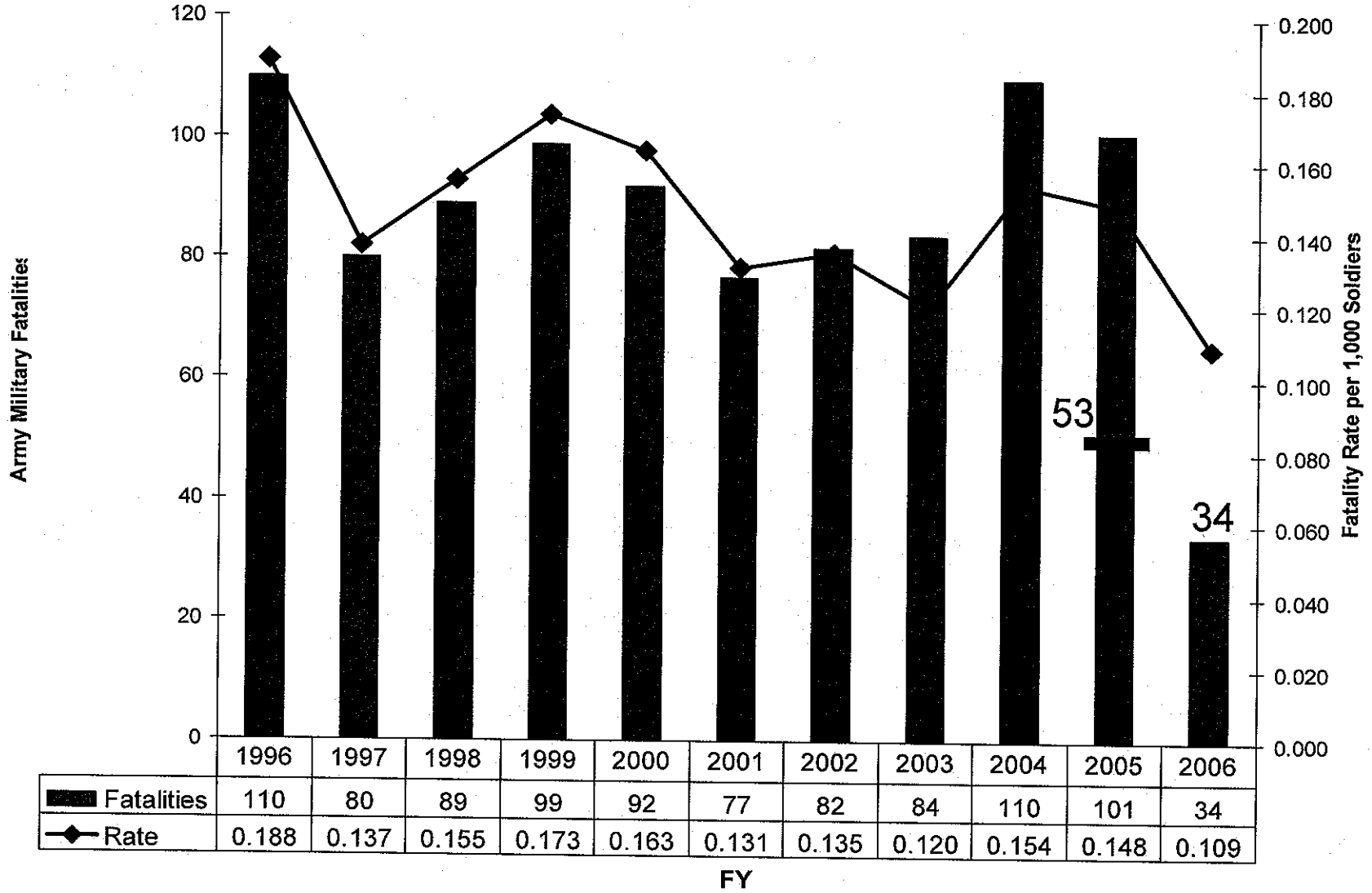
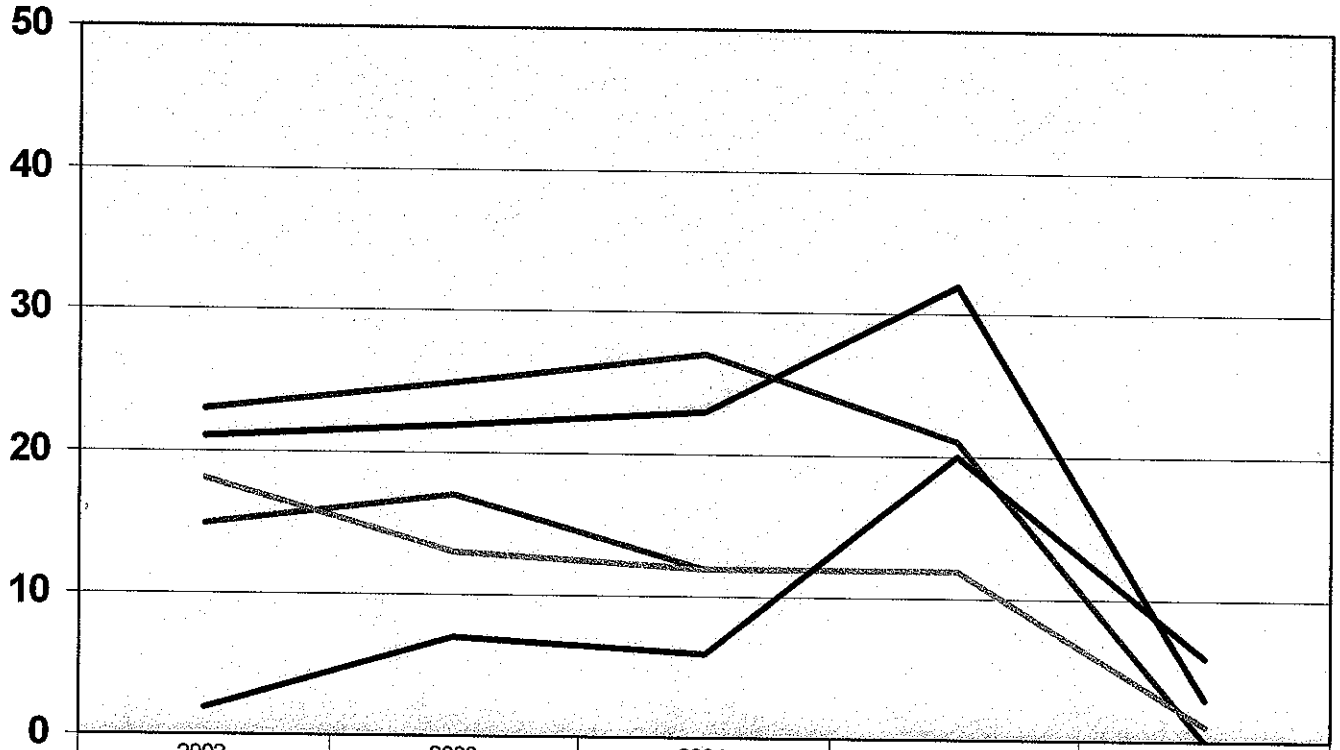
Driving Task Force

POV (Less Motorcycle)
Army Military Fatalities & Fatality Rate
FY96-FY06



	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Fatalities	110	80	89	99	92	77	82	84	110	101	34
Rate	0.188	0.137	0.155	0.173	0.163	0.131	0.135	0.120	0.154	0.148	0.109

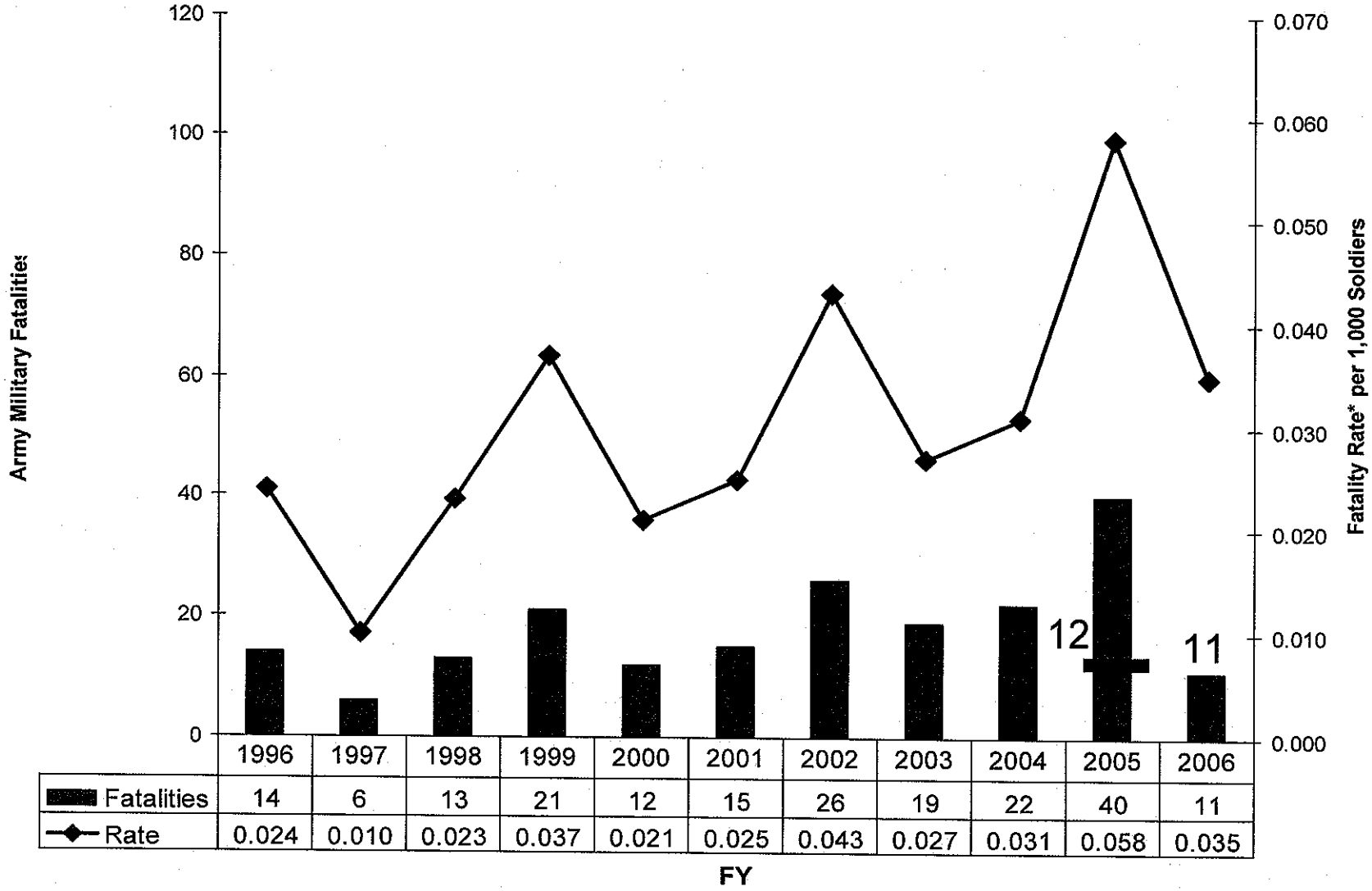
Army Military Fatal Injuries Related to Vehicle Accidents FY 02 – FY 06



TOP 5 MISTAKES

	2002	2003	2004	2005	2006
Excessive Speed	21	22	23	32	3
Failed to Use Required Safety Equipment	23	25	27	21	0
Failed to Stay Alert or Attentive	15	17	12	12	1
Under The Influence	18	13	12	12	1
Abrupt Control/Steering	2	7	6	20	6

Motorcycle (POM)
Army Military Fatalities & Fatality Rate*
FY96-FY06



	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Fatalities	14	6	13	21	12	15	26	19	22	40	11
Rate	0.024	0.010	0.023	0.037	0.021	0.025	0.043	0.027	0.031	0.058	0.035

*Rate is calculated based on total Army military population (per 1,000 soldiers).

Motorcycle Accidents May 04-Present

Significant Trends

- 225 Class A-C motorcycle accidents
- 56% are Noncommissioned Officers
- 65% are outside the “at risk” age group of 18-25 yr olds
- 84% of accidents occur between 1600-2300 hours

Motorcycle Mentorship Program

- CSA endorsement 28 DEC 05

- 9 x beta test locations:
  - Fort Campbell Fort Bragg Fort Hood Fort Lewis
  - Fort Benning Fort Knox
  - USAREUR
  - Camp Robinson, AR (ARNG) 70th RRC, Seattle, WA

- Metrics collection:
  - 10 MAY 06
  - 10 SEP 06

- Final feedback to CSA 30 SEP 06

M/C Basic Rider Course	Installations	AR 385-55
M/C Experienced Rider Course	Installations	
Accident Avoidance Course	On-Line	
Course 1- Intro to Driver's Training (1 hour)	AIT	DoDI
Course 2 – Local Hazards (.5 hour)	Installations	
Course 3a – Intermediate Driver's Training (2.5 hours)	Installations	
Course 3b – Advanced Driver's Training	Installations	
Course 4 – Supervisor's Traffic Safety	Installations	

ATSTP (Phase I)

Course	Instructional Method	Target Audience	Status
Introduction to Driver's Training (1 hour)	Classroom	AIT Soldiers	TRADOC Implementation 1 APR – 31 MAY 06
Accident Avoidance Course	On-Line	All Soldiers	AKO LMS and CRU LMS

Contract Execution

Course	Instructional Method	Target Audience	Status
Basic Rider Course	Hands-On Skill Development	M/C Riders	Ongoing at Some Installations
Experienced Rider Course	Hands-On Skill Development	M/C Riders	Ongoing at Some Installations

Course	Instructional Method	Target Audience	Status
Local Hazards (30 min)	Classroom	All Inprocessing Soldiers & Civilians	Courseware complete / CRC developing instructor TSPs
Intermediate Driver's Training (2.5 hours)	Classroom	Soldiers	Courseware complete / CRC developing instructor TSPs

ATSTP (Phase II)

Course	Instructional Method	Target Audience	Status
Advanced Driver's Training	Classroom	Soldiers	ECD for Courseware 1 MAY
Supervisor's Traffic Safety Training	Classroom	Soldiers	ECD for Courseware 1 MAY

ATSTP (Phase III)

Course	Instructional Method	Target Audience	Status
Army Safe Driver Training	Hands-On Skill Development	As required	Ongoing using CRC MTT

Questions ?

INSTALLATION MANAGEMENT AGENCY BRIEFING TO: TRADOC Safety Directors VTC

CLS Executive Overview

Mr. Thomas Dobrydney, Strategic Resourcing Support Team,
Quality Planning and Performance Branch, Plans Division
29 March 06

Our Mission - *Manage Army installations to support readiness and mission execution – provide equitable services and facilities, optimize resources, sustain the environment and enhance the well-being of the Military community.*

Leading Change for Installation Excellence

BOS SERVICE STANDARDS

- **Installation Status Report (ISR) – Services Standards**
  - Developed by ARSTAF
  - Orchestrated by ACSIM
  - Approved by VCSA Aug 03
- **Cost Estimating Relationships**
  - Developed by ASA (FM&C), (DASA-CE)
  - Uses ISR Services Standards
  - Used by ACSIM to develop requirements

- **Common Levels of Support (CLS)**
  - Uses validated requirements
  - Establishes consistency in service delivery
  - Allocates available funds to garrisons
  - Facilitates informed decisions on services to be provided
  - Provides visibility of affordable and non-affordable support programs

CLS DEVELOPMENT PROCESS

SERVICE ANALYSIS TEAM MEMBERS
HQDA PROPONENTS, IMA FUNCTIONALS, GARRISONS, MACOMs/ICs, STAKEHOLDERS

SERVICE ANALYSIS TEAMS

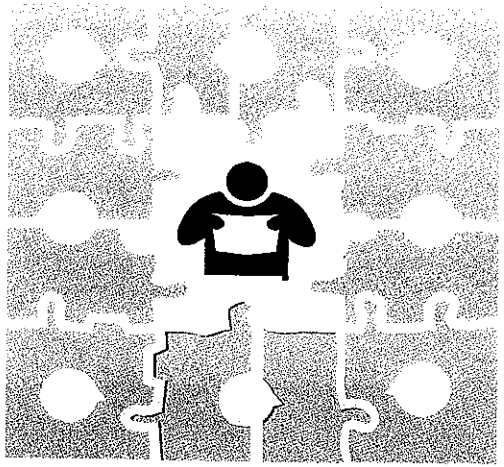
- IDENTIFIED SERVICE SUPPORT PROGRAMS
- PRIORITIZED SERVICE SUPPORT PROGRAMS
- IDENTIFIED % OF SERVICE COST
- DEVELOPED PERFORMANCE MEASURE TARGETS

Installation Volunteer Management

Community Information Services

Army Family Action Plan

Family Advocacy Program



Army Family Team Building

Mobilization & Deployment Support

Spouse Employment

Financial Readiness

Relocation Readiness

Exceptional Family Member Program

Army Community Services
SERVICE SUPPORT PROGRAMS(SSPs)

CLS Executive Overview

#95 INSTALLATION SAFETY AND OCCUPATIONAL HEALTH

[95] Installation Safety and Occupational Health

SSP	Rank	Cost (%)	SSP Cost	Cumulative Cost	ISR Service Rating	Score	Must-Fund	Description
Provide Safety Awareness Programs	K	5.00%	$1,767	$35,343		460	FALSE	Administer Awards Program, Outreach Programs, Promotions, Marketing.
Inspect and Evaluate Low Hazards	J	6.00%	$2,121	$33,576		635	FALSE	Inspect Facilities, Garrison Operations and Community Activities and Perform Safety Program Evaluations.
					Must-Fund			
Inspect and Evaluate Medium Hazards	H	15.00%	$5,301	$31,455			TRUE	Inspect Facilities, Garrison Operations and Community Activities and Perform Safety Program Evaluations.
Provide Essential Safety Training and Education	G	7.00%	$2,474	$26,154	Red		TRUE	Provide Off-Duty Safety Training, Provide Community Safety Training, Career Program Management, Workplace Safety Training.
Implement Hazard Abatement Plan	F	7.00%	$2,474	$23,680			TRUE	Hazard Abatement Planning.
Inspect and Evaluate High Hazards	E	11.00%	$3,888	$21,206			TRUE	Inspect Facilities, Garrison Operations and Community Activities and Perform Safety Program Evaluations.
Provide Accident Investigations and Inspection Services	D	9.00%	$3,181	$17,318			TRUE	Accident Reporting, Accident Investigations, Countermeasure Development, Accident Recordkeeping.
					PresBud			
Provide Critical Safety Training and Education	C	10.00%	$3,534	$14,137			TRUE	Provide Motor Vehicle Safety Training, Provide Workplace Safety Training, Provide CYS Safety Training, Collateral Duty Safety.
Conduct Workplace Design and Facilities Review	B	6.00%	$2,121	$10,603			TRUE	Perform and Process Range/Explosive site plan/submissions licenses, waivers and exemptions. Provide Construction Project Reviews, Perform Ergonomic Surveys/Assessments.
Manage and Direct Safety Core Programs	A	24.00%	$8,482	$8,482			TRUE	Manage and Direct Safety Core Programs, Policy Development, Command, Staff, and Plans Integration; Risk Management Integration, Councils and Committees.

FUNDING DECISION PROCESS USING CLS

- Start with President's budget
- Fund all must fund SSPs
- Fund remaining SSPs in priority order
- Report results to HQDA

EXPECTED RESULTS FROM CLS

- Standardization of Installation Services
  - SSPs articulate service requirements at greater level of granularity
  - Garrisons provided with definitive guidance about which SSPs the Army can afford to deliver
- Effective Distribution of Available Resources
  - Garrisons receive an equitable share of available resources to execute affordable services
- Accountability for Performance
  - Garrisons consistently measured on delivery of services at a "green" level of performance

CLS IMPLEMENTATION END-STATE (FY08)

- **CLS Evolving to Meet Customer Needs**
  - CLS service configurations, priorities and quality measures will be validated and reflect the "voice of the customer"
- **All Installations deliver Core Service Support Programs (SSPs)**
  - Customers informed of core levels of support to be provided
- **Core SSPs are delivered to a quality standard**
- **CLS is linked to the Army approved Standard Garrison Organization (SGO)**
  - SGO structure of directorates appropriately staffed to deliver CLS services (and non-CLS services) to standard
- **CLS provides refined cost to run installations**
  - Evidenced in Granularity: Appropriate SSP definitions, components, standard measures = Refined Cost
- **Army visibility of affordable and non-affordable support programs**
  - Sustainment dollars (SRM) executed for facilities, Base Support (BOS) dollars executed for services
  - Army may decide to divest of some low priority service support programs based on priorities and available funding

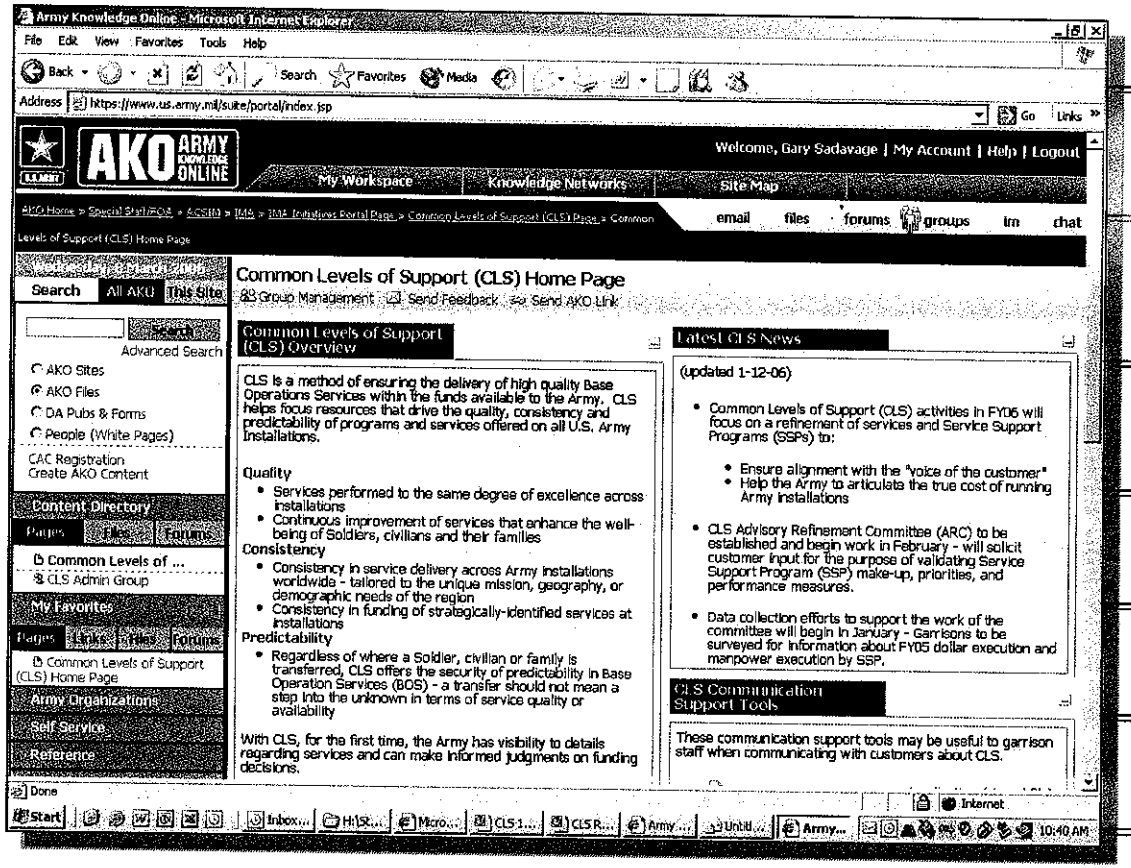
INSTALLATION MANAGEMENT AGENCY

"Sustain, Support and Defend"

CLS Executive Overview

CLS Homepage

https://www.us.army.mil/suite/page/130314



- Common Levels of Support (CLS) Overview
- Latest CLS News
- CLS Communication Support Tools
- Broad CLS Implementation
- CLS 2006 Survey Tasker
- CLS Reference Information
- CLS Contact Information

Mission and Commander's Intent

Mission: By 21 April 06 the TRADOC Safety IPT develops and implements a plan to reduce non-combat related deaths within the command in order to protect the force.

End State: Integrated and synchronized TRADOC Safety program which has measurable components that allow us to track progress and ensures commander involvement.

Key Tasks:

- Establish a culture where safety is visible but doesn't make soldiers risk averse
- Build a command climate that actively manages tactical and accidental risk
- Ensure accountability of leaders for their programs
- Develop executable plans for leader involvement
- Develop metrics to track compliance
- Ensure use of composite risk management in all activities—operations, training, and off-duty activities

Safety IPT Methodology

I.D. Deaths & Associated Hazards

- Factors - ADTPTL
  (Activity, Disrupters, Terrain & weather, People, Time, Legal)

Assess Hazards- I.D. Risks

- Frequency
- Severity

Develop Controls & Make Decisions

- Educational
- Physical
- Avoidance

Implement Controls In TRADOC to Reduce Accidental Deaths

- Integrate Controls

Supervise & Evaluate

- Assess Implementation
- Assess Effectiveness

POV Deaths (62%)*

Speed
Fatigue
Alcohol
PPE

- Extremely High Risk
- ✓Frequent
- ✓Catastrophic

Heat (10%)*

Dehydration
Meds/supplements
Prior History
Alcohol Use
Acclimation
Physical Condition
Cumulative effects

- Extremely High Risk
- ✓Likely
- ✓Catastrophic

Drowning (12%)*

Falls
Flotation use
Exceeding skills
Alcohol
Following signs

- High Risk
- ✓Occasional
- ✓Catastrophic

*FY01-FY05

Identify Programs

- Directed
  - DoD Instructions
  - ARs
  - DA MSGs
  - OPLANs
  - TRADOC REGs / PAMs
- In-place
- Available

Develop metrics on:

- Directed programs
- Available programs

CDR Forums

- ✓ Semi Annual Executive Safety Council
- ✓ Review & Analysis – CG with Staff
- Executive Risk Reduction Council – No Cdrs – Staff only
- CSM Safety Advisory Council – No Cdrs

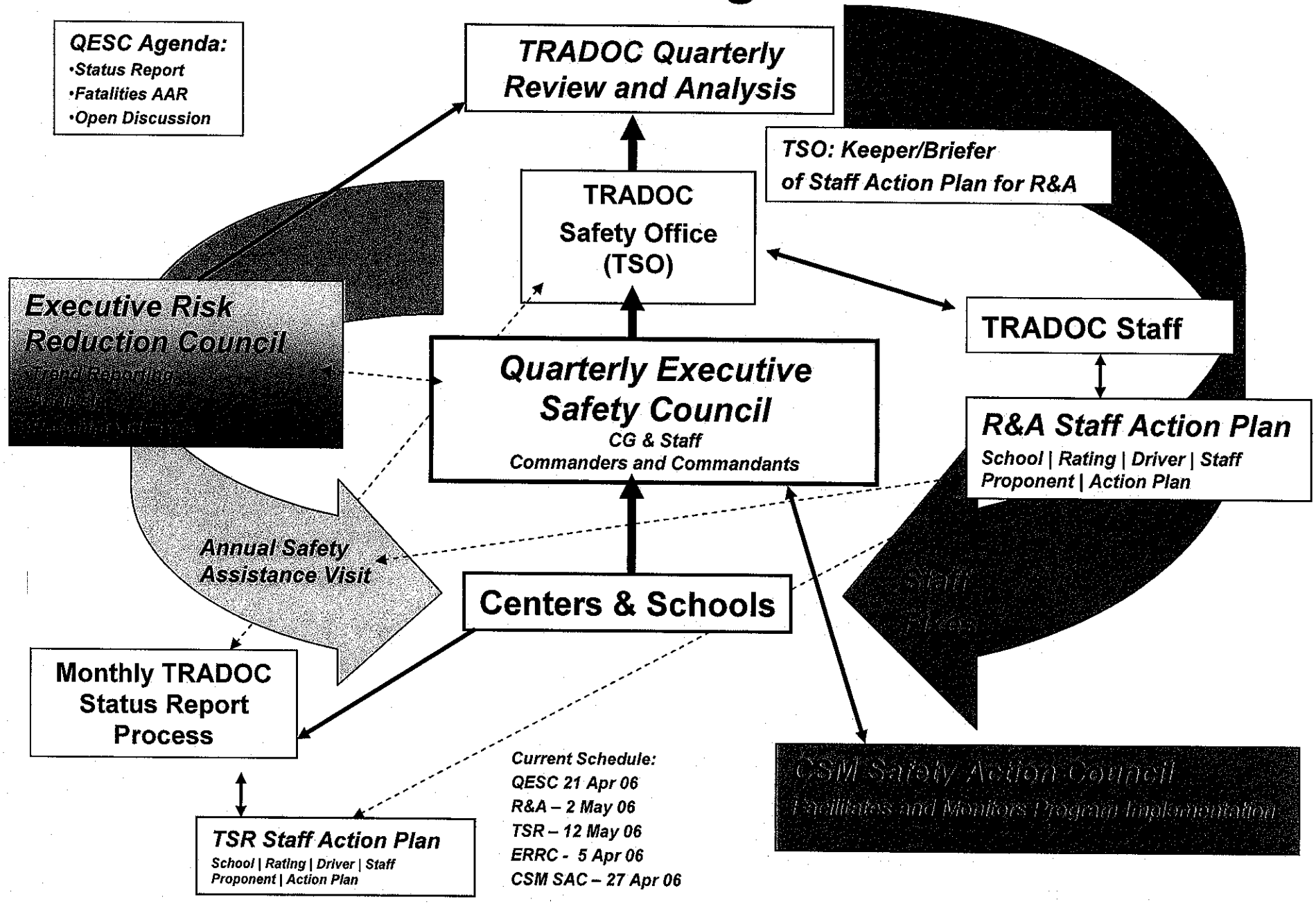
❑ Quarterly Executive Safety Council (QESC) required?
❑ Other means?

IPT FOCUS

Change Recommendations to HQDA

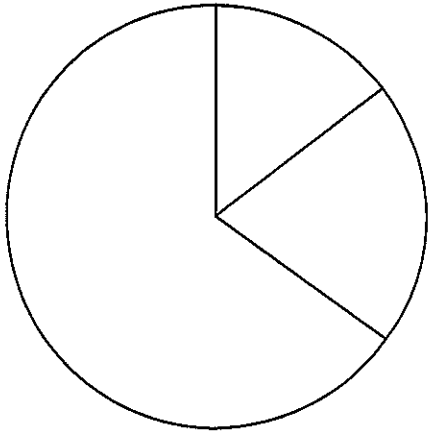
ID Success Through metrics → **Employ Best Practice**

Synchronization & Integration of Forums

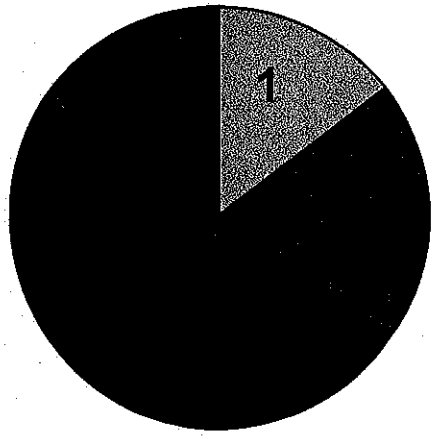


(Unit) SAFETY PROGRAM

General



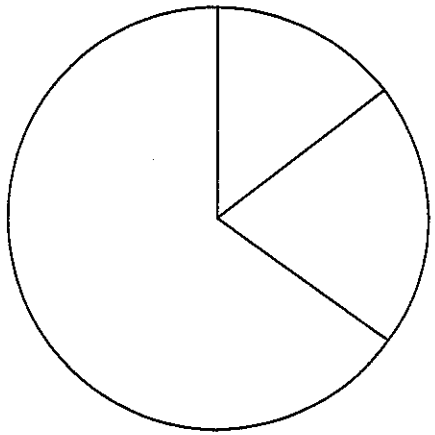
Water Safety



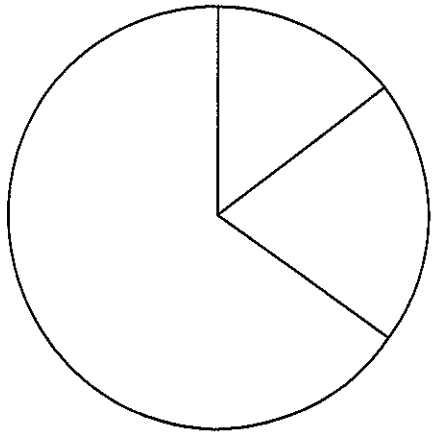
Instructions

- The unit briefing is in the title. It would read "Fort Knox Safety Program" if the Senior Mission Commander at Knox were briefing; it would read "1st Brigade Safety Program" if the 1st Brigade Commander was briefing, etc.
- Each pie chart shows the total number of sub-units rated G-A-R based on the % of "GOs" in that category.
- Sub-units are the subordinate commands being briefed. Sub-units would be Brigade equivalents if a Senior Mission Commander was briefing; Battalion equivalents if a Brigade Commander was briefing, etc.
- The pie is broken into corresponding colors with the numbers reflected. The example given shows Water Safety: 2 sub-units are rated green, one rated amber, and one rated red.

POV Safety



Heat Injury Prevention



- 90 - 100%
- 70 - 89%
- < 70%

(Unit)
SAFETY PROGRAM STATUS

UNIT	GENERAL	POV	WATER	HEAT
1 Bde	85%	90%		
2 Bde			84%	
3 Bde	88%	75%		
4 Bde				
Ft Knox		83%		

Instructions

- The briefing unit is in the title.
- Each sub-unit indicates what % of applicable metrics were rated "go" in the four safety categories
- The last row is the composite of the briefing unit. It rolls up the sub-unit metrics in each category along with any metrics rated at their level for a complete command view.
- Each box contains the "go" % and the corresponding color: 100-90 Green; 89-70 Amber; 69-0 Red
- A "no-go" in a critical task rates the category red regardless of "go" %
-The example given shows the each sub-unit rating in the four categories and the Ft Knox SMC composite evaluation
  * The "general" and "heat" categories show typical composite roll-ups
  * The "POV" shows a composite of 83% with a 90% "red" rating for 1 Bde. Explanation: 1 Bde did well but had a "no-go" in critical task which rated them "red". Critical tasks of subordinates do not affect composite ratings of HHQ.
  * The "water" composite shows a 94% "red" rating. Explanation: The senior mission commander had a "no-go" in a critical task at the installation level.

(Unit)
SAFETY PROGRAM STATUS

UNIT	RATING	REMARKS
Sub-Unit		
2 Bde		Non-Swimmers are not identified; motorcyclists licensed without Basic Riders Course
Sub-Unit		
Sub-Unit		
Ft Knox		Adaquate numbers of lifeguards are not available

Instructions

- The unit briefing is in the title.

- Each sub-unit indicates their worst rating (G-A-R) and in what category(s).

- The unit briefing provides a composite of their worst rating and in what category.

- The remarks are used to show what drove the rating. Also used to highlight initiatives that drove a "Green" rating.

-The example shows a sub-unit (2d Brigade) rated "red" in POV and Water Safety and the composite (Ft Knox) rated "red" for Water Safety.

* A "red" rating in a sub-unit does not equal a "red" rating in the composite. The HHQ roll-up of all the applicable metrics determines the composite rating.

(Unit)
GENERAL SAFETY PROGRAM MANAGEMENT

UNIT	RATING	CORRECTIVE ACTION / ASSISTANCE REQUESTED
Sub-Unit		
Sub-Unit		
Sub-Unit		
Sub-Unit		
Ft Knox	72%	Installation Safety Office has one TDA authorization. Workload requires four posistions. Request TDA change or contract $ for shortfall.

Instructions

- The unit briefing and the safety category is in the title

- Each subunit indicates their rating (G-A-R) and "GO" % for the category being briefed

- The briefing unit provides a composite rating, including metrics at their level, for the category being briefed

- The remarks are used to show what is being done at the unit level or what assistance is required from higher headquarters to improve the rating

- The example shows the composite evaluation of the Senior Mission Commander at Fort Knox. Fort Knox is "Amber" in General Program Management. The Senior Mission Commander is requesting TDA positions or contracting dollars to hire adequate safety specialists.

(Unit)
POV SAFETY

UNIT	RATING	CORRECTIVE ACTION / ASSISTANCE REQUESTED
Sub-Unit		
Sub-Unit		
Sub-Unit		
Sub-Unit		
Unit		

Instructions

- Follow instruction for previous slide.

(Unit)
WATER SAFETY

UNIT	RATING	CORRECTIVE ACTION / ASSISTANCE REQUESTED
Sub-Unit		
Sub-Unit		
Sub-Unit		
Sub-Unit		
Unit		

Instructions

- Follow instruction for previous slide.

(Unit)
HEAT INJURY PREVENTION

UNIT	RATING	CORRECTIVE ACTION / ASSISTANCE REQUESTED
Sub-Unit		
Sub-Unit		
Sub-Unit		
Sub-Unit		
Unit		

Instructions

- Follow instruction for previous slide.